

REPORT TO: Cabinet Member – Performance and Governance –
Wednesday 4th August 2010

SUBJECT: Partnership Mapping Update

WARDS AFFECTED: All

REPORT OF: Sue Holden, Performance and Partnerships Team

CONTACT OFFICER: Jo Wilcox, Ext 3370

EXEMPT/CONFIDENTIAL: No

PURPOSE/SUMMARY:

The annual governance statement requires the Council to develop and implement governance procedures for all existing and new partnerships, networks and other bodies the Council engages with.

As part of the initial governance review it was recognised that 'other partnerships' was a key workstream. The stage 1 document published in December 2008 identified a number of key tasks. The purpose of the exercise is to help the Council work with its partners to identify all of the partnerships that it is involved with and have good systems of governance to ensure excellent performance.

This report is to provide the Cabinet Member with an update as to the progress of the project.

REASON WHY DECISION REQUIRED:

To ensure that the Cabinet Member (Performance and Governance) is fully informed about the work of this project.

RECOMMENDATION:

The Cabinet Member for Performance and Governance is recommended to:-

- Note the content of this report.

KEY DECISION: No
FORWARD PLAN: No
IMPLEMENTATION DATE: N/A

ALTERNATIVE OPTIONS:
 There are no other alternative options.

IMPLICATIONS:

Budget/Policy Framework: N/A

Financial:-

There are no immediate financial implications arising from this report. Further reports will identify specific financial implications as necessary.

<u>CAPITAL EXPENDITURE</u>	2006/ 2007 £	2007/ 2008 £	2008/ 2009 £	2009/ 2010 £
Gross Increase in Capital expenditure				
Funded by:				
Sefton Capital Resources				
Specific Capital Resources				
<u>REVENUE IMPLICATIONS</u>				
Gross Increase in Revenue Expenditure				
Funded by:				
Sefton funded Resources				
Funded from External Resources				
Does the External Funding have an expiry date? Y/N				
How will the service be funded post expiry?				

Legal: Partnerships will need to be reviewed for obligations on the Council

Risk Assessment: Not applicable

Asset Management: Not applicable

CONSULTATION UNDERTAKEN/VIEWS

There has been engagement with departments through a number of meetings and individual meetings.

A small group has directed this workstream, with Legal and Financial representatives.

CORPORATE OBJECTIVE MONITORING:

<u>Corporate Objective</u>		<u>Positive Impact</u>	<u>Neutral Impact</u>	<u>Negative Impact</u>
1	Creating a Learning Community		√	
2	Creating Safe Communities		√	
3	Jobs and Prosperity		√	
4	Improving Health and Well-Being		√	
5	Environmental Sustainability		√	
6	Creating Inclusive Communities		√	
7	Improving the Quality of Council Services and Strengthening local Democracy	√		
8	Children and Young People		√	

LIST OF BACKGROUND PAPERS RELIED UPON IN THE PREPARATION OF THIS REPORT

Brief to Governance Review Working Group – Thursday 4th February 2010

Note to Senior Leadership Team - Thursday 25th February 2010

Report to Governance Review Working Group – Friday 5th March 2010

Report to Cabinet Member Performance and Governance – Wednesday 17th March 2010

Report to Cabinet Member Performance and Governance – Wednesday 9th June 2010

1. Background

- 1.1 Government policies and legislation frequently involve partnership working. There is a growing policy focus on area governance regional, sub-regional and at neighbourhood level. This may involve local authorities and a variety of partners at each level.
- 1.2 There have been a number of arrangements from Government to improve the governance of partnerships locally. For example, the development of Local Area Agreements (LAAs) aims to help to improve accountability, align budgetary and other processes and streamline decisions on service planning and delivery.
- 1.3 The Council has a history of developing partnerships both within and outside the borough. It is important to recognise the need for delivering shared outcomes and adopting a way of working to ensure consistency, and clearly shows that the partnerships that we are working with provide 'value for money' and 'added value'.
- 1.4 An inter-department group mapped partnerships that the Council was and has been involved with, which was undertaken between August 2009 and December 2009. An initial list of 250 was identified, this was reduced to 99 as there were some duplication of partnerships, some no longer in operation and the remainder were identified as networks, which will be dealt with by a separate, similar 'Phase 2' exercise in due course.
- 1.5 It was agreed and approved by Governance Review Working Group that a partnership is a joint working arrangement (not governed by the Partnership Acts) where the partners:
 - Are otherwise independent bodies
 - Agree to cooperate to achieve common goals and outcomes for the community
 - Share accountability, risks and resources
 - Create an organisational structure with agreed processes and programmes.
- 1.6 A partnership is considered to be a 'significant' partnership if it:
 - Is a legal requirement or based on statutory guidance;
 - Coordinates, commissions to delivers activities at a borough-wide or local level, that substantially contribute towards our Local Area Agreement outcomes; or
 - Has significant (over £50,000 per annum) resources from the Council.

2. Update

- 2.1 A web-enabled database has been developed for use to register all existing and new partnerships and search for partnerships relevant to interest area and department.
- 2.2 The database has been successfully populated with details of all identified partnerships, both significant and non-significant. 101 were identified, 37 being identified as 'significant partnerships'. Annex 1 lists the partnerships.

- 2.3 Training has been provided to a number of identified partnership officers to use the database.
- 2.4 Each partnership officer identified has been asked to undertake a review of the partnership that they are involved with, together with a risk assessment of the same. It is intended that the results will be submitted as a report to SLT for approval, with the outcome presented to Performance and Governance Cabinet Member. Further, the database automatically generates a request to each partnership officer to undertake a review and risk assessment on an annual basis.
- 2.5 The process, which has been developed, will now from an initial stage:
- Build in a simple process of control and put procedures in place to track and identify any risk at the conceptual stage, which will be highlighted and monitored throughout the process to identify and prioritise financial risks to the Council. The first stage will make the business case for any proposed partnerships, detail the reasons for it, highlight the benefits that it would bring to the Council and community and the risks and opportunities and information relating to the costs and timescales;
 - Highlight whether the Council is the accountable body for each significant partnership and what its obligations are; and
 - Assist with the development of the partnership framework and delivery, by establishing/developing/reviewing/improving the proposed memorandum of understanding, ensuring an operational checklist to include: governance, code of conduct, objectives and outcomes, document history management/audit trail, partnership finance and resources, staff/member development, partnership communication and equality and diversity.
 - Align the partnerships with the priorities of the Cabinet Member portfolios, Scrutiny & Review, with the aim that there is more fluidity and SLT and Strategic and Service Directors are made aware of new schemes and potential risks prior to each partnerships reaching Cabinet for approval, resulting with streamlined and succinct reports reaching Cabinet.
 - Ensure that there is sufficient monitoring of each partnership and review and evaluation procedures to ascertain how effective the partnership is and ensure value for money and added value.
 - If the partnership is to be wound up have a satisfactory procedure in place to warrant a safe exit with no ongoing liabilities. Here we can have a forum for exit feedback to share best practice between partnerships that are ending.
- 2.6 The Council's Internal Audit Team have been closely involved with developing the governance procedure, particularly the risk management element. They have approved the same and will continue to closely monitor the identified partnerships, via the new database.

3. Recommendation

The Cabinet Member for Performance and Governance is recommended to:-

- i) Note the content of this report.

SIGNIFICANT PARTNERSHIPS

Partnership ID No.	Partnership Name - Significant	Responsible Director/Departmental Lead	Inputted onto Database
249	Safer & Stronger Communities/SSCP/CDRP	Amanda Langan/Collette Jones	1/7/2010
319	Merseyside & Halton Waste Partnership	Dave Packard/Terry Wood	9/7/2010
320	Trading Standards North West	Jim Black / Andrew Naisbitt	9/7/2010
318	Environmental Health Cheshire & Merseyside Chief Officers Group	Jim Black / Peter Moore	9/7/2010
71	New Heartlands Board	Alan Lunt / Neil Davies	6/7/2010
266	Housing Market Renewal & Lead Registered Social Landlord Forum	Alan Lunt / Neil Davies	7/7/2010
267	Housing Market Renewal and Developer Overarching Development Agreements	Alan Lunt / Neil Davies	6/7/2010
262	Merseyside Environmental Advisory Service	Andy Wallis / Peter Cowley	9/7/2010
263	North Western & North Wales Sea Fisheries Committee	Andy Wallis / Peter Cowley	9/7/2010
261	Merseyside Engineers Laboratory Service	Stuart Waldron / Peter Cowley	8/7/2010
53	Sefton Drug Action Team (DAT)	Charlie Barker / John Hill	22/6/2010
84	Sefton Cultural Forum <i>TEMPLATE 2 MISSING</i>	Graham Bayliss / Mary Wall	14/7/2010
58	Childrens Trust (was Children & Young Peoples Thematic Group)	Peter Morgan / Liz Johnson	2/7/2010
69	14 – 19 Network	Peter Morgan / Eddie Sloan	9/7/2010
243.2	Local Safeguarding Childrens Board	Peter Morgan / Clare Lawson	9/7/2010
36	Youth Offending Team	Peter Morgan / Margaret Loughlin	23/6/2010
317	The Next Steps Service	Peter Morgan / Jackie James	12/7/2010
23	Greater Merseyside Connexions Partnership Enterprise – for adult provision	Peter Morgan / Jackie James	22/6/2010
63	<u>South Sefton Partnership/South Sefton Development</u>	Andy Wallis	<i>Can't find template</i>
102	Merseyside Local Authority Building Control (LABC)	Andy Wallis / Ian Berrington	12/7/2010
220	Liverpool City Region Housing & Spatial Planning Board	Andy Wallis	8/7/2010
251	Stepclever	Andy Wallis / Mark Long	22/6/2010
261	Merseyside Engineers Laboratory Services	Stuart Waldron / Peter Cowley	8/7/2010
70	Southport Business Enterprise	Andy Wallis / Jim Breen	13/7/2010

61	Merseyside Transport Partnership	Andy Wallis / Stephen Birch	13/7/2010
66	Sefton Borough Partnership	Samantha Tunney / Laura Shepherd	22/6/2010
73	Healthier Communities & Older People Thematic Partnership	Janet Atherton / Cathy Warlow/Katie Dutton	13/7/2010
223	The Southport Partnership	Tony Corfield/Stefan Jankowski	22/6/2010
224	Southport Tourism Business Network	Tony Corfield	8/7/2010
234	Mersey Waterfront Regional Park	Tony Corfield	13/7/2010
13	The Mersey Partnership	Tony Corfield	13/7/2010
78	Sefton Equalities Partnership (<i>TEMPLATE 2 MISSING</i>)	Sue Holden	13/7/2010
79	Neighbourhood Regeneration Theme Group	Steph Prewett	13/7/2010
208	Merseyside Authorities Procurement Group/Merseyside Collaboration Procurement Group (MAP)	Tommy Crawford	28/6/2010
333	Sefton Affordable Warmth Partnership Group	Ian Weller	2/7/2010
335	REECH	Mo Kundi	6/7/2010
328	Liverpool City Region Employment Strategy Pathfinder (<i>TEMPLATE 2 MISSING</i>)	Andy Wallis/Claire Maguire	16/7/2010

Total = 37

NON-SIGNIFICANT PARTNERSHIPS

Partnership ID No.	Partnership Name – Non-Significant	Responsible Director/Departmental Lead	Inputed onto Database
82	Bootle Business Village	Andy Wallis/Chris White	12/7/2010
72	Economic Development & Sustainability Thematic Group	Andy Wallis/Mark Long	14/7/2010
83.2	Waterloo Business Village Partnership	Graham Bayliss/Mary Wall	13/7/2010
315	Formby Partnership	Andy Wallis/Derek Sarath	13/7/2010
83.1	Crosby Village Traders Association	Andy Wallis/Nicky Owen	13/7/2010
314	Birkdale Business Village	Andy Wallis/Steve Booth	13/7/2010
313	Altside BVP	John Keogh	13/7/2010
241.2	Sefton BVP	Mo Kundi	13/7/2010
184	Southport Housing Forum	Charlie Barker / Jim Ohren	21/7/2010
77	Sefton Housing Partnership	Charlie Barker / Jim Ohren	21/7/2010
182	Merseyside Housing Forum	Charlie Barker / Jim Ohren	21/7/2010
183	Merseyside Homelessness Forum	Charlie Barker / Jim Ohren	21/7/2010
270	Merseyside Gypsy and Traveller Group	Charlie Barker / Jim Ohren	
271	Merseyside Sub-Regional Choice Based Lettings Group	Charlie Barker / Jim Ohren	
265	One Vision Strategic Liaison	Charlie Barker / Jim Ohren	
321	Merseyside Leisure Directors	Graham Bayliss	
197	Merseyside Public Library Partnership (MPLP)	Graham Bayliss	
85	Litherland Sports Park	Graham Bayliss	
98	Merseyside Arts Officers	Graham Bayliss	
103	Merseyside, Cheshire, Lancashire Local Authority Catering Managers Group	Peter Morgan / Colin Upton	
26	Sefton Education Business Partnership	Peter Morgan / Gill Ditchburn	16/7/2010
110	Learn Together Partnership	Peter Morgan	
111	Greater Merseyside Family Learning Officers Group	Peter Morgan / Majella Kofoed	
177	NWCOGS (North West Co-ordinators of Governor Services)	Peter Morgan / Fran Stoddart	
112	Merseyside PYO Group (facilitated by the NW Youth Work Unit)	Peter Morgan / Jacqui Kerry	
322	North West Inter-Agency Trainers	Peter Morgan / Matt Jenkinson	
323	Greater Merseyside LSCB Trainers Group (including	Peter Morgan / Matt Jenkinson	

	Cheshire)		
324	Sefton Play Partnership	Peter Morgan / Rosemary Gibbins	
117	North West Directors of Children's Services	Peter Morgan	
268	Southport Housing Advice Centre	Neil Davies/Alan Lunt	14/7/2010
245	Merseyside Integrated Transport Forum and Merseyside Local Access Forum	Andy Wallis / Stephen Birch	16/7/2010
325	Sefton Economic Forum	Andy Wallis / Mike Mullin	21/7/2010
65	Mersey Basin Trust	Andy Wallis / Andrew Hall	21/7/2010
67	Ribble Coast and Wetlands Regional Park	Andy Wallis / Andrew Hall	21/7/2010
55	Mersey Forest	Andy Wallis / Andrew Hall	21/7/2010
175	Merseyside Archaeological Group	Andy Wallis / Andrew Hall	21/7/2010
326	North West Coastal Forum	Andy Wallis / Andrew Hall	21/7/2010
241.2	Sefton Business Village Partnership	Andy Wallis / Mo Kundi	
250	Frank Hornby Trust	Andy Wallis / John Keogh	16/7/2010
329	North West Local Authority Building Control (LABC) Regional Group	Andy Wallis / Ian Berrington	16/7/2010
330	Sefton Business Against Crime / Bootle Against Crime / Southport Pub Watch	Andy Wallis	16/7/2010
331	Business Link North West	Andy Wallis/ Jane Taylor	
145	Merseyside Electoral Administration Team (MEAT)	Neil Middlehurst	
100	Merseyside Overpayment Forum	John Farrell (Finance)	
242.2	Sefton Strategic Service Partnership Board	John Farrell (Finance)	
101	Merseyside Housing Benefit Partnership (MHBP)	Chris Finnigan (Finance)	29/6/2010
196	GMDDA (Greater Merseyside Digital Development Agency)	Linda Price (Finance)	
332	Merseyside Improvement and Efficiency Partnership (MIEP)	Linda Price (Finance)	
192	NweGG	Linda Price (Finance)	
87	Sefton Healthy Schools (FIGS – Food Implementation Groups in Schoos)	Janet Atherton / Norman Scott	
272	SUSTAIN (Interreg IVC Programme)	Andrew Hall/Dominique Tilley	16/7/2010
63	Sefton Coast Partnership	Dave McAleavy/Andy Wallis/Andrew Hall	16/7/2010
119	Merseyside Joint Training Partnership	Charlie Barker	
121	Merseyside Social Care Focus	Charlie Barker	

	Group		
72	Economic Development & Sustainability Thematic Group	Andy Wallis / Mark Long	
82	Bootle Business Village	Andy Wallis / Chris White	
83.2	Waterloo Business Village	Andy Wallis / Derek Sarath	
315	Formby Partnership	Andy Wallis / Nicky Owen	
83.1	Crosby Village Traders Association (Crosby Business Village)	Andy Wallis / Nicky Owen	
314	Birkdale Business Village	Andy Wallis / Steve Booth	
313	Altside Business Village	Andy Wallis / John Keogh	
268	<u>Southport Housing Advice Centre</u>	Neil Davies/Alan Lunt/Jim Ohren	
241.2	<u>Sefton Business Village Partnership</u>	Steph Prewett/Andy Wallis	
227	South Sefton Partnership/South Sefton Development Trust	Andy Wallis	

Total = 64